

Revenue Outturn 2021/22

Appendix B - Revenue

Service Area Table in £000's	Exp	Annual Exp Budget	Spend Variance	Income	Annual Income Budget	Income Variance	Net Spend	Net Budget	Over spend / (surplus)	Comments
BUILDING CONTROL	795	589	205	-714	-831	117	81	-242	323	Reduction of income, in line with market trend. Restructure resulted in changes in Building Control and Development support and admin functions. Some overspend here offset by underspend in Development.
STREET SCENE & FLEET	2,855	2,739	116	-135	-149	14	2,720	2,589	130	Significant cost increases in parts and HVO fuel.
TECHNOLOGY	1,981	1,964	17	-115	-210	96	1,866	1,753	113	Cost pressures due to inflation and IT projects.
INVESTMENT PROPERTIES	570	346	224	-4,039	-3,911	-129	-3,469	-3,565	95	More maintenance than planned. Some write-off inevitable following Covid, although extremely low relative to income which was higher than albeit dampened budget.
COMMUNITY SAFETY	787	774	14	-446	-521	75	341	252	88	Increase in activity and incorrect income budget set.
LEGAL & DEMOCRATIC	1,290	1,238	52	-96	-101	5	1,194	1,137	57	By-election costs and some additional external legal costs for outsourced work, due to staff shortages and specialisms.
CAPITOL	1,600	1,444	156	-1,202	-1,093	-109	398	350	47	Lower income including room hire. Theatre performing better than film. Plus reactive maintenance costs.
ECONOMIC DEVELOPMENT	1,242	687	555	-799	-283	-516	442	404	39	Significant increase in activity following receipt of Government grants.
MUSEUMS	221	199	22	-13	-20	7	208	179	28	Maintenance costs from extended refurbishment whilst closed.
HEALTH AND WELLBEING	409	352	57	-409	-374	-35	0	-22	22	Salaries and casual inputs higher in health and wellbeing hub due to demand for services.
CORPORATE MANAGEMENT	1,181	1,164	17	-33	-26	-7	1,148	1,138	10	Overall no significant movement.
LEISURE & CULTURE	81	80	1	0	0	0	81	80	1	
COMMUNITY DEVELOPMENT	1,035	814	221	-299	-79	-220	736	735	1	
FINANCE ACCOUNTANCY	743	749	-6	-9	-13	4	734	736	-2	
PERFORMANCE AND PROJECTS	261	299	-38	-70	-94	24	191	205	-13	
ENV SERVICES/LICENSING	1,667	1,541	126	-1,022	-868	-154	645	673	-28	Covid related grants supporting increased demand for services.
COMMUNICATIONS	303	330	-27	-11	-10	-1	292	320	-28	Mini restructure savings.
PARKS & COUNTRYSIDE	1,565	1,575	-10	-401	-371	-30	1,164	1,204	-40	Income up at Southwater CP and Warnham nature reserve and staff savings from vacancies.
CUSTOMER SERVICES	282	322	-40	-2	0	-2	280	322	-42	Stationery and postage reductions from increased electronic comms.
HR & ORG DEVELOPMENT	519	558	-39	-6	0	-6	513	558	-45	Reduction in Covid-19 spend under emergency planning. Plus fewer qualification courses undertaken
PARKING SERVICES	2,336	2,108	228	-4,576	-4,301	-275	-2,240	-2,193	-47	Income recovery slightly ahead of track, albeit around £0.5m lower than 2019/20.
HOUSING	2,608	2,267	341	-2,560	-2,093	-467	48	174	-126	Cost pressures from temp and B&B offset by Government housing grants including domestic abuse, rough sleeping initiatives and homelessness prevention grants.
SPATIAL PLANNING	1,186	1,458	-272	-106	-251	145	1,081	1,208	-127	Water neutrality delaying progress on Local Plan and consultant spend.
PROPERTIES & FACILITIES	492	534	-42	-114	-19	-96	378	515	-137	Work on feasibility projects lower than anticipated and central bad debt provision reduced.
REVS & BENS ADMIN	1,652	1,135	517	-1,129	-462	-667	523	673	-150	Government grants for additional work performed.
OPERATIONAL PROPERTIES	1,071	1,189	-118	-143	-84	-58	928	1,105	-176	Less maintenance and fewer voids. Note voids covers operational and investment properties.
DEVELOPMENT	1,862	2,027	-165	-2,033	-1,850	-183	-171	177	-348	Some additional pre-planning application income received. Part underspend here offsetting Building control following restructure of joint admin support functions.
WASTE & RECYCLING	4,476	4,478	-1	-3,968	-3,608	-360	509	870	-361	Driver shortage cost pressures starting to rise, but staffing, overtime and agency still slightly lower than budgeted with a couple of part year vacancies. Garden waste income up and Business waste profitable.
FINANCE CORPORATE	1,068	3,655	-2,587	-1,627	-3,560	1,934	-559	95	-654	Investment dividends recovering. Central redundancy provision not required as £100k redundancy costs absorbed across Council.
LEISURE SERVICES	814	1,512	-699	-546	-504	-41	268	1,008	-740	Recovery much better than cautious budget provided by leisure service provider. Less support needed. Provider started to pay some part year management fee.
Grand Total	36,950	38,125	-1,175	-26,622	-25,687	-936	10,328	12,438	-2,111	

Corporate management	10
Resources	-764
Community and Culture	-1,024
Place	-333
Total (surplus)	-2,111

BENEFIT PAYMENTS	23,969	24,600	-631	-23,919	-24,550	631	50	50	0	Non-operational Housing Benefits payments line
Grand total	60,919	62,725	-1,806	-50,541	-50,237	-304	10,378	12,488	-2,111	